

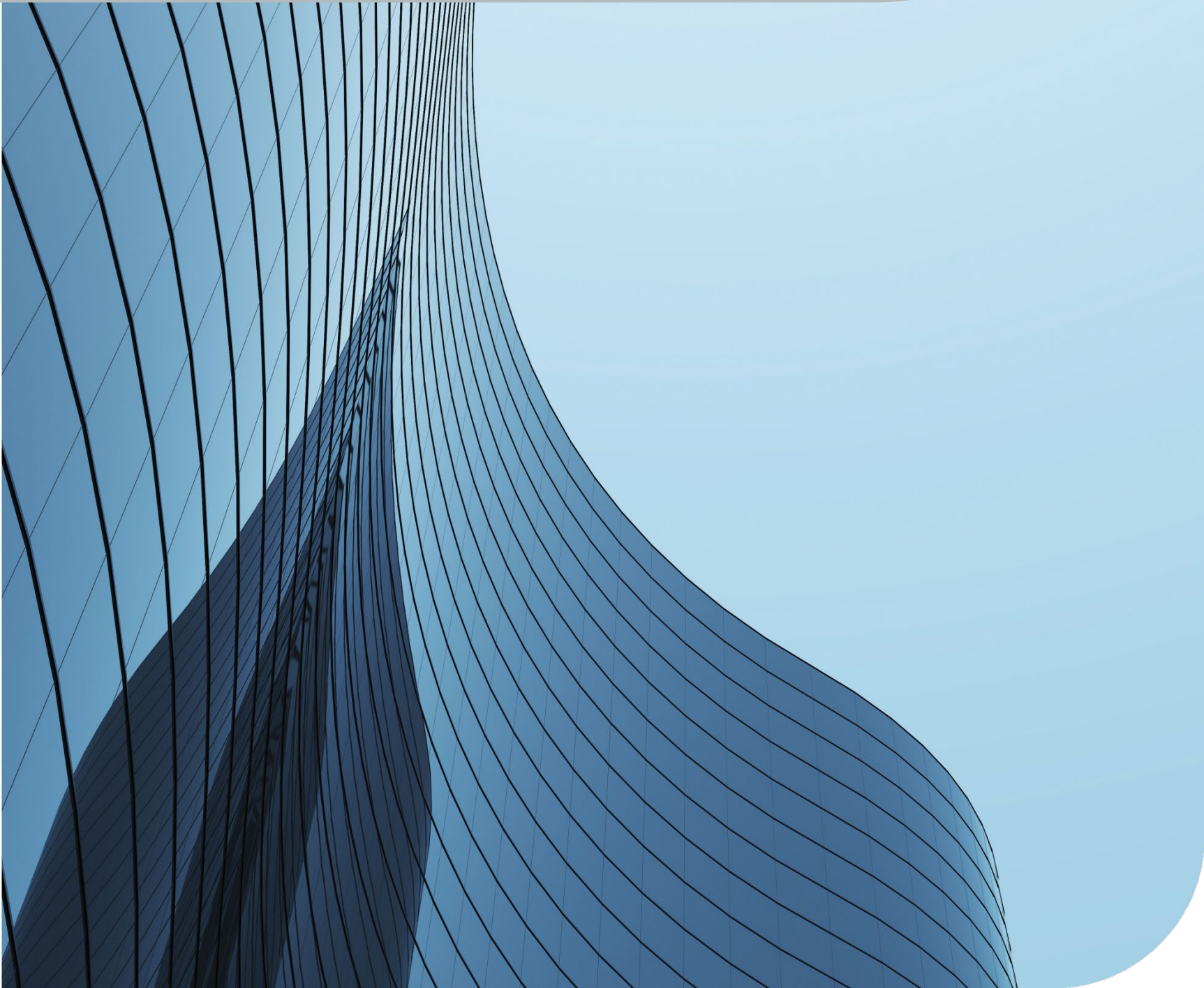
INVESTOR PRESENTATION

Q3-2026



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ABOUT LESHA BANK



Vision

Become a global leader in Shari'a-compliant investment banking by offering innovative investment opportunities to achieve sustainable growth.



QAR 23.6 billion

Assets Under Management (AUM) as of 30th September 2026 in Private Equity, Aviation, Real Estate, Public Equity and Debt.



Founded in 2008

First independent Shari'a -compliant Investment Bank in Qatar to be authorized by Qatar Financial Center Regulatory Authority (QFCRA) and a listed entity on Qatar Stock Exchange (QSE: QFBQ).



Product Offerings

Provide top-tier Private & Public Equity, Real Estate, Advisory, Private Banking & Wealth Management, Corporate Banking and Treasury services to High-Net Worth & Ultra High-Net-Worth Individuals and well-renowned corporations and institutions.



Shari'a-Complaint

Shari'a Supervisory board reviews and approves each deal and investment.

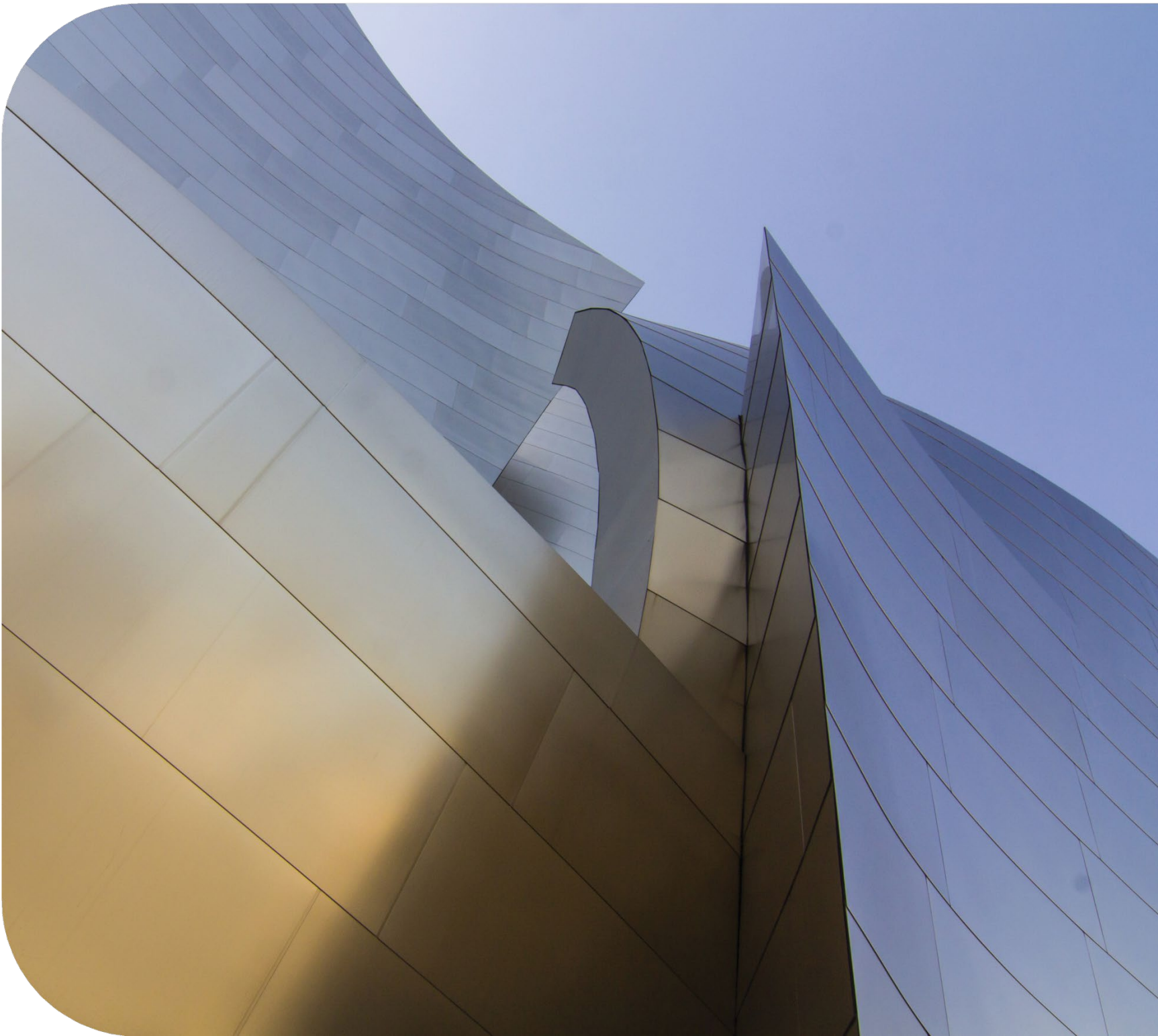


Experienced Team & Partners

Lesha Bank's global, multi- disciplined approach and broad network allows the Bank to source unique investment opportunities globally.

Legal Structure	A limited Liability Company (Public) incorporated in the QFC
QFC License No.	00091
Date of Registration	4 September 2008
Authorized Capital	QAR 1,120,000,000
Paid up Capital	QAR 1,120,000,000
Market Capitalization	QAR 3,176,320,000 (As of 30 th September 2026)
Trading Symbol	Qatar Stock Exchange (QSE: QFBQ)

STRATEGY

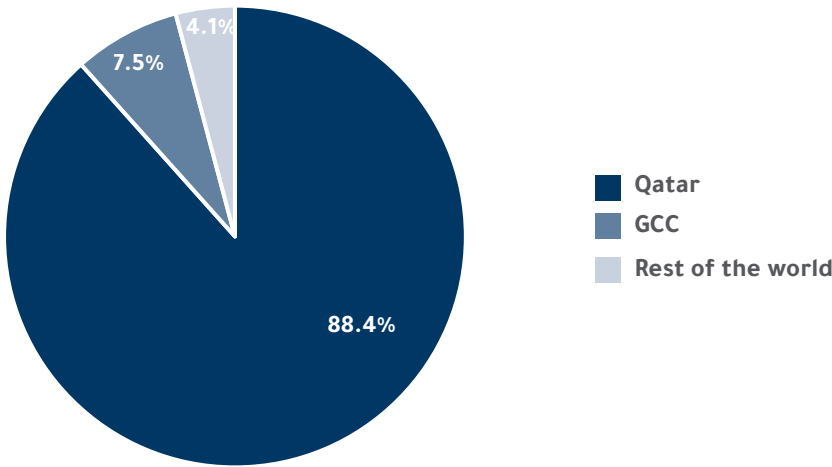


OVERVIEW AND OWNERSHIP STRUCTURE

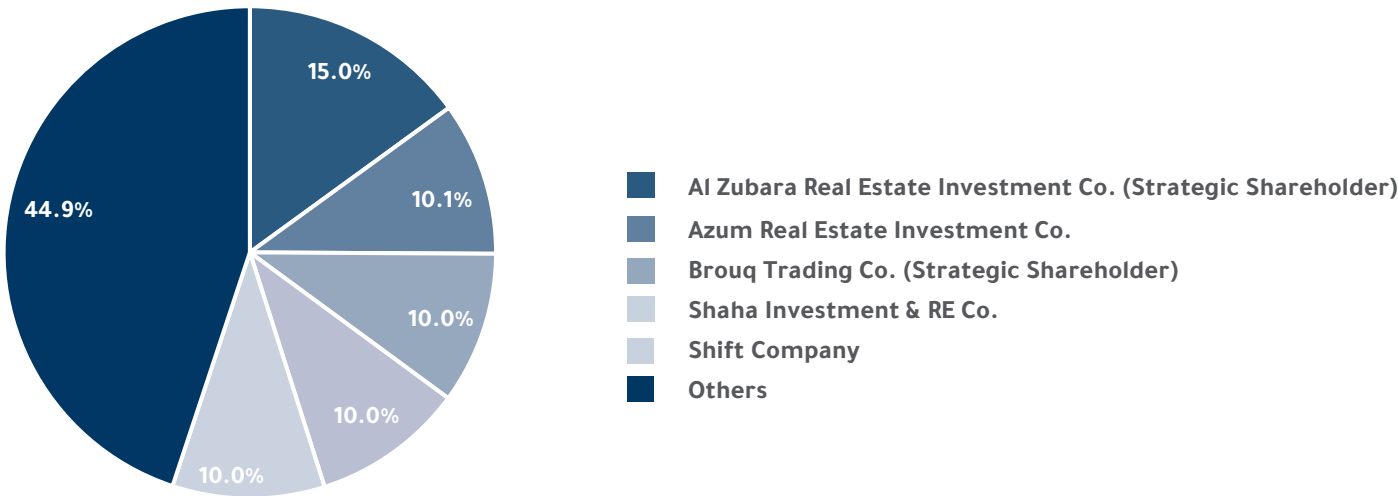
Share Price

Indicator	Date	Value (QAR)
Last Price	30-September-26	2.836
52 Week High	17-August-26	3.049
52 Week Low	03-March-26	1.702

Shareholding by Country



Top Shareholders



LEADERSHIP

CHAIRMAN



HE Sheikh Faisal bin Thani Al Thani

- Minister of Commerce and Industry
- Chairman of the Qatar Financial Centre Authority, Qatar Stock Exchange and the Advisory Board for the Investment Promotion Agency
- Chairman of Ooredoo Group and is a member of the Board of Directors of Qatar Airways Group and Qatar Insurance Company
- Served as the Chief Investment Officer for Asia and Africa at the Qatar Investment Authority
- Former Board member of several prominent organizations, including Ahlibank, Qatari Diar Real Estate Investment Company, Nakilat, Bharti Airtel, and Siemens Qatar
- Degree in Business Administration from Marymount University in the USA and an Executive MBA from HEC Paris

GROUP CHIEF EXECUTIVE OFFICER (GCEO)



Mohammed Ismail Al Emadi

- Current Chairman Oryx Corniche Developments QPJSC
- Former Group Chief Business Officer at Masraf Al Rayan
- Board Advisor at Qatar Academy Msheireb
- Degree in Business Management and Finance from George Washington University in Washington DC

BOARD OF DIRECTORS



HE Mohammed Yousef Al Mana

Vice Chairman



HE Hamad Ali Al Mannai

Board Member



HE Meshaal Mohamed Al Mahmoud

Board Member



Mr Mohammed Ali Al Sulaiti

Board Member



Mr Nasser Ali Al Hajri

Board Member



Mr Eisa Mohamad Al Mohannadi

Board Member



Mr Abdulrahman Irfan Totonji

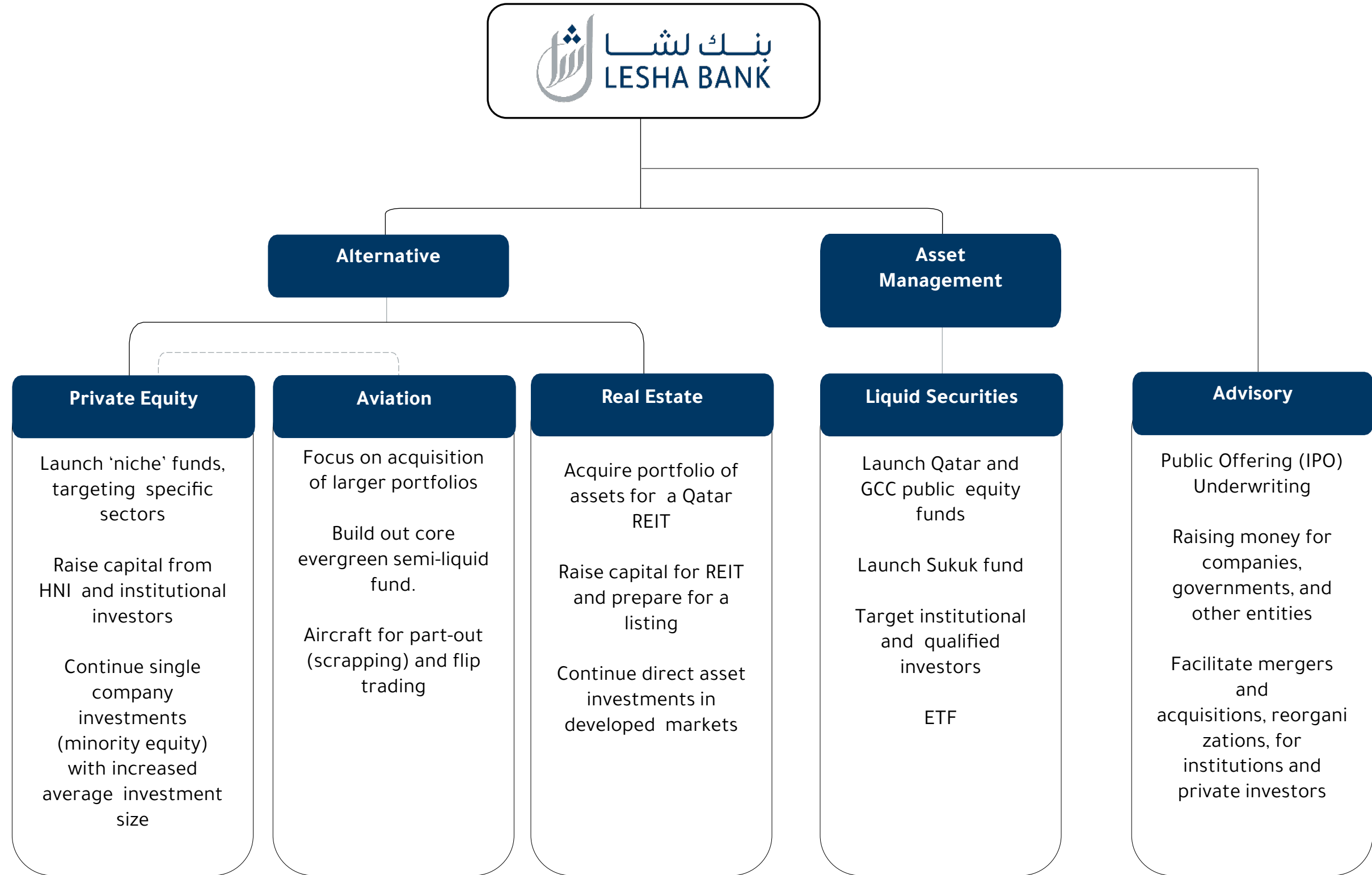
Board Member



Mr Nasser Abdullah Al Misnad

Board Member

BUSINESS SEGMENTS



FINANCIAL HIGHLIGHTS (YoY) - POSITION & PERFORMANCE

Balance Sheet

- ▶ Total assets at QAR 10.3 billion compared to QAR 7.9 billion in the same period last year
- ▶ Total investments reached QAR 4.6 billion
- ▶ Cash & bank balances stood at QAR 3.5 billion compared to QAR 3.3 billion last year
- ▶ Deposits reached QAR 5.6 billion
- ▶ Total equity* stood at QAR 1.5 billion

Income Statement

- ▶ Net profit* of QAR 210.4 million, 50% Increase YoY
- ▶ Income from sukuk investments reached at QAR 118.3 million
- ▶ Fees & Dividend income at QAR 229.2 million, 137% increase YoY
- ▶ Total expenses at QAR 188.9 million for Q3 2026

Financial Ratios

- ▶ Return on average equity (ROE) at 18.3%
- ▶ Return on average assets (ROA) at 3.1%
- ▶ Earnings per share (EPS**) at QAR 0.251
- ▶ Book value reached to QAR 1.38

* Attributed to the equity holders of the bank
**Annualized



FINANCIAL POSITION HIGHLIGHTS

Summary of Balance Sheet as of 30th September 2026

Description (QAR millions)	Q3-2026	Q3-2025	YoY %
Cash and Bank Balances	3,460	3,329	4%
Investments	4,566	4,278	7%
Financing Assets	272	145	87%
Fixed & Other Assets	1,987	176	1031%
Total Assets	10,284	7,927	30%
Total Deposits	5,599	3,563	57%
Total Equity *	1,544	1,473	5%

* Attributed to the equity holders of the bank

Key Highlights

1

Total assets increase by 30% YoY

2

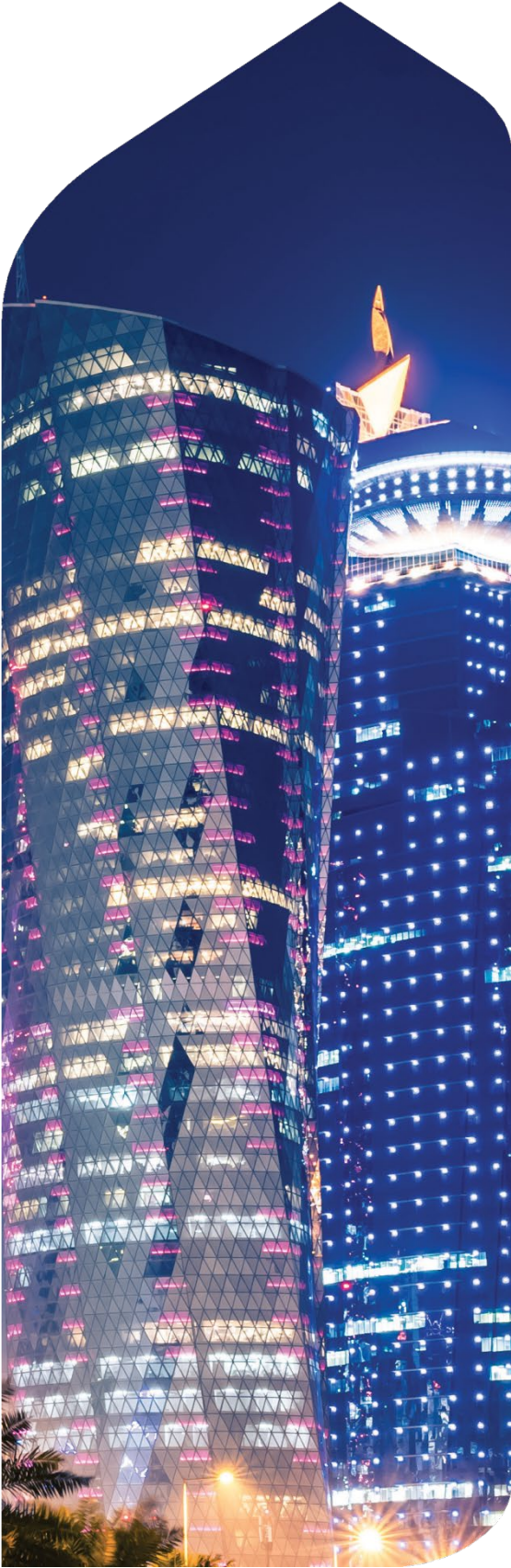
Investments include QAR 2,828 million of investment in sukuk

3

Total deposits include QAR 5,164 million on Quasi-Equity

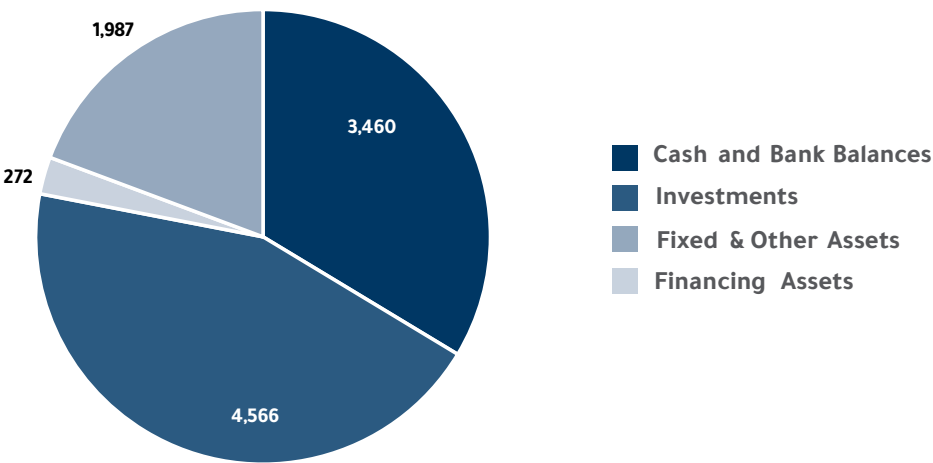
4

Total equity attributable to the shareholders of Lesha Bank increased by 5% YoY

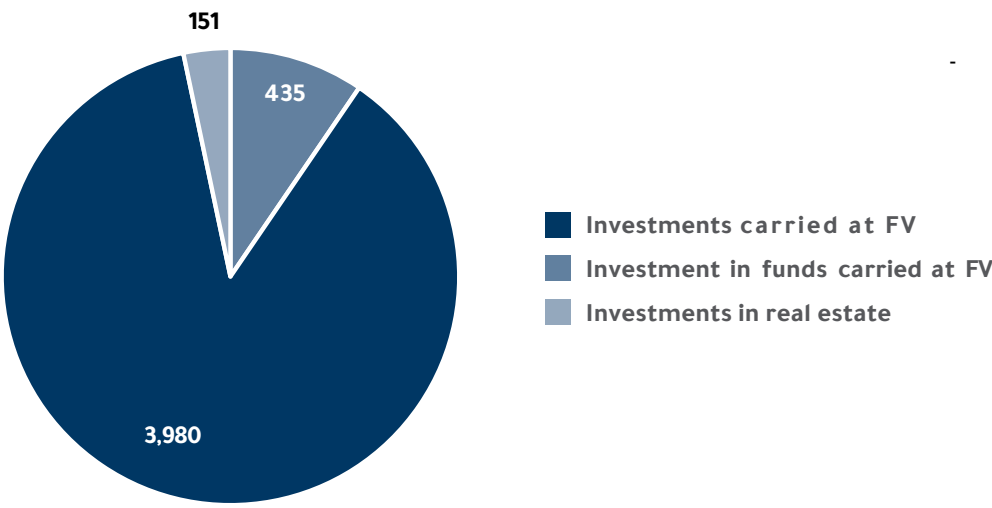


FINANCIAL POSITION ANALYSIS

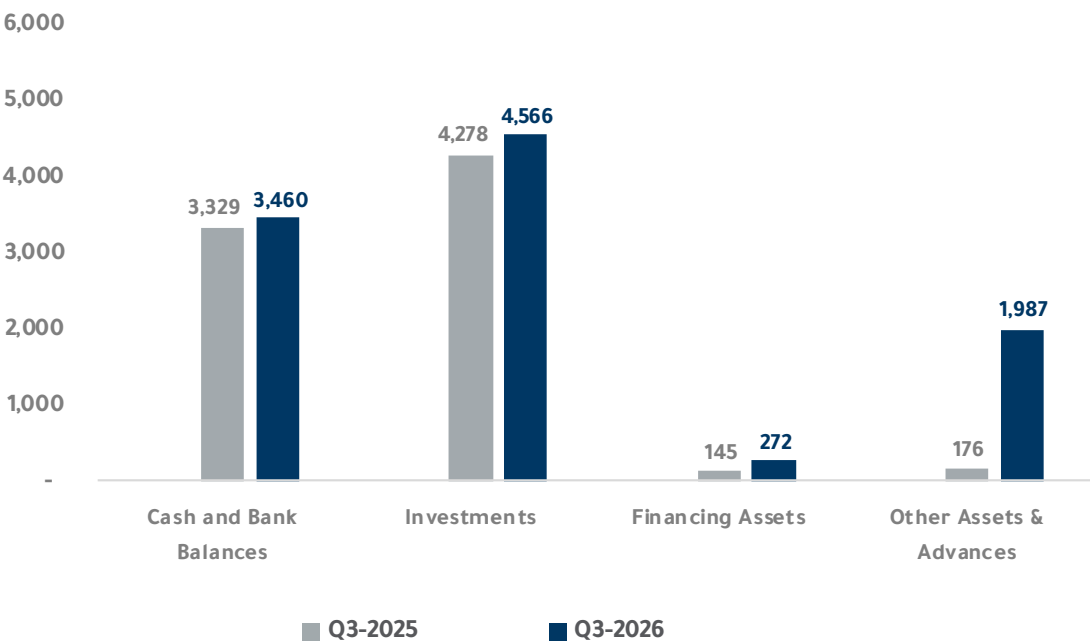
Asset Mix - Q3 2026 (QAR millions)



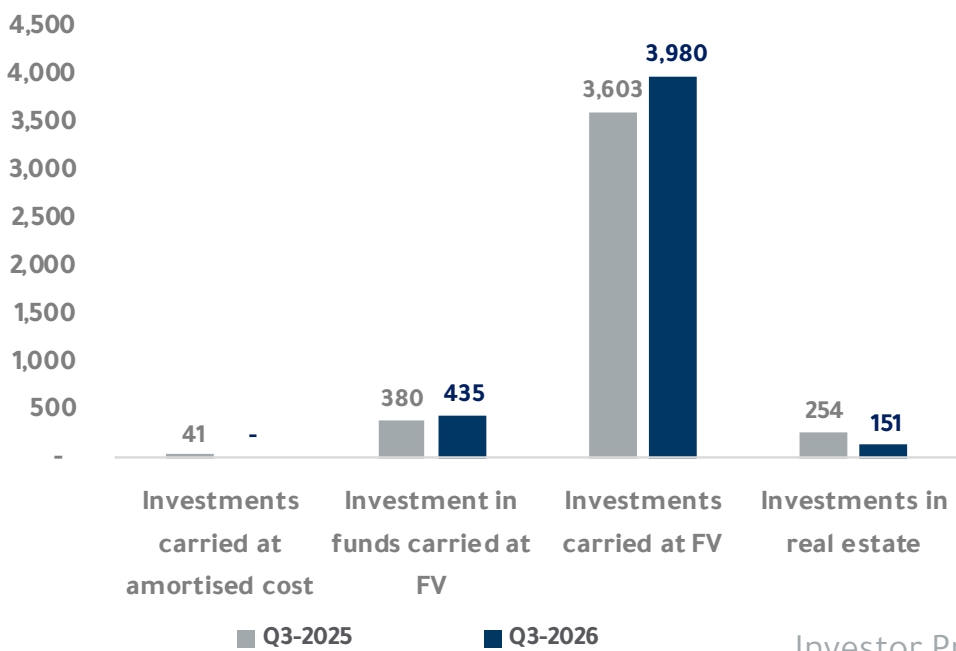
Investment Mix - Q3 2026 (QAR millions)



Asset Mix Trend (QAR millions)

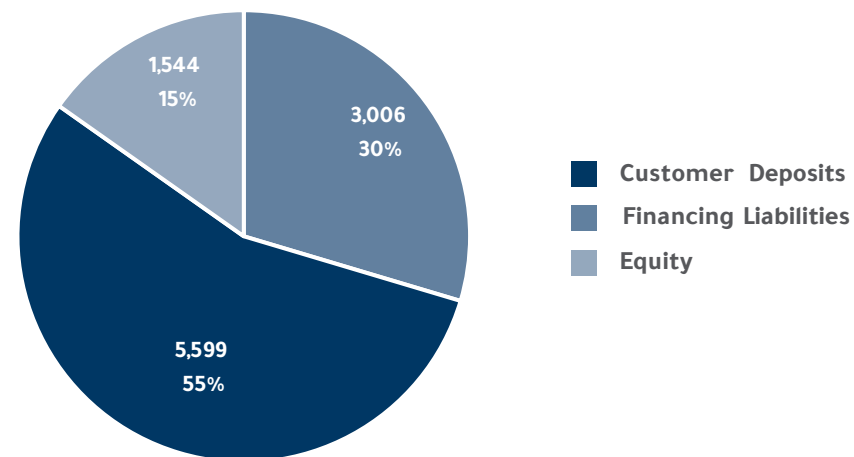


Investment Mix Trend (QAR millions)

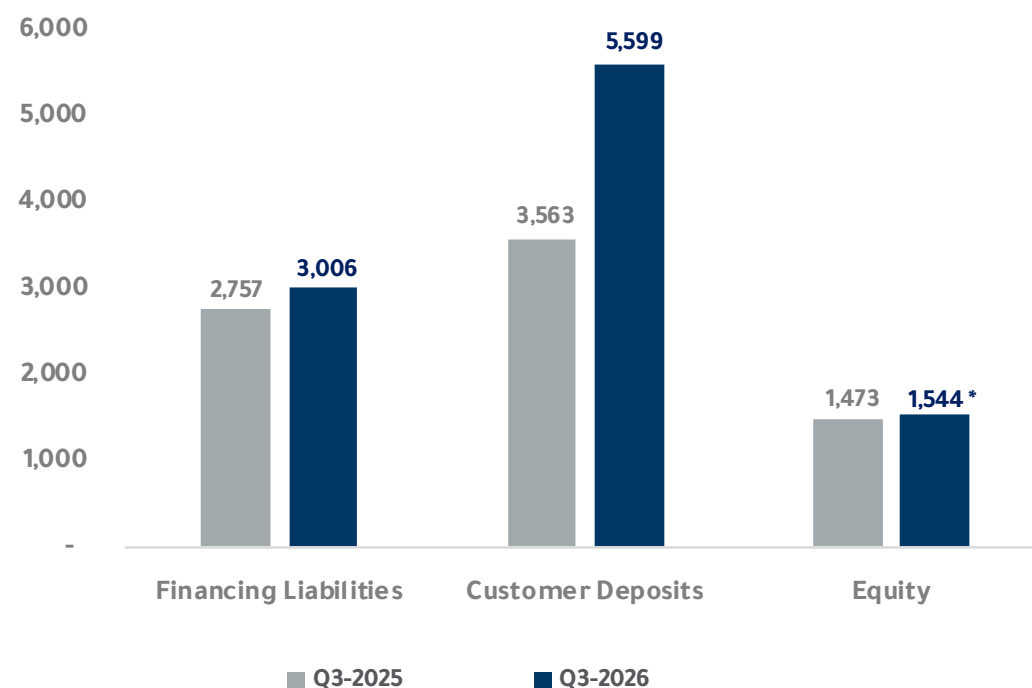


FINANCIAL POSITION ANALYSIS

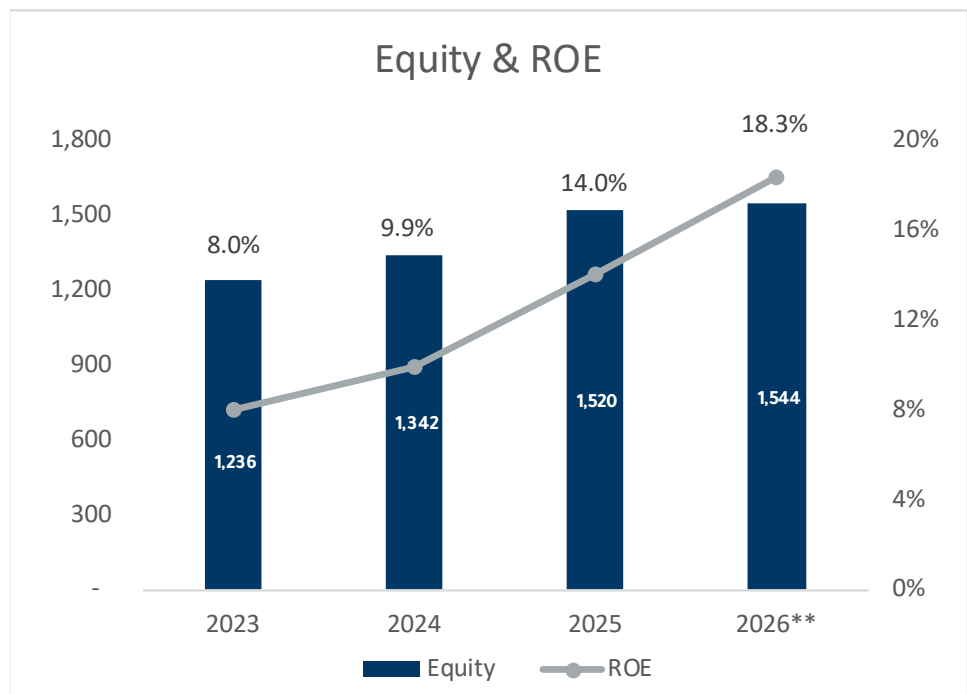
Funding Mix - Q3 2026 (QAR millions)



Funding Mix Trend (QAR millions)



ROE and Equity Growth Trajectory (2023-2026)



- 1 Consistent Equity Growth
- 2 Improving Profitability: ROE improved from 8 % in 2023 to 18.3% in 2026**
- 3 Customer deposit increased by 57% YoY
- 4 Equity increased by 5% YoY

* Attributed to the equity holders of the bank

**Annualized

FINANCIAL PERFORMANCE HIGHLIGHTS

Summary of Income Statement for 30th September 2026

Description (QAR millions)	Q3-2026	Q3-2025	YoY %
Fee & Dividend Income	229.2	96.6	137%
Profit on Sukuk Investments	118.3	96.3	23%
Income from Placements	122.6	112.5	9%
Other Income	169.7	109.2	55%
Financing costs	(240.4)	(161.3)	49%
Total Income	399.5	253.4	58%
Total Expenses	(188.9)	(109.9)	72%
Provision for impairment & investments	(0.1)	(6.2)	-98%
Net Profit	210.5	137.3	53%
Attributable to :			
- Equity holder of the Bank	210.4	140.1	50%
- Non-controlling interest	(0.0)	(2.8)	-100%

Key Highlights

1

Total income increase by 58% in Q3-2026

2

Net profit* of QAR 210.4 million for Q3-2026 increased by 50% YoY

3

YoY Increase of 23% from Profit of Sukuk Investments

4

YOY increase of 137% in Fee & Dividend income

* Attributed to the equity holders of the bank

KEY NEWS UPDATE & AWARDS - Q3 2026



Lesha Bank acquired 51% of the issued share capital of Sharaka Education Holdings WLL

Acquisition of 51% interest in Sharaka Education Holdings WLL, a Qatari company engaged in the education sector and operating a number of outstanding schools in Qatar.



Lesha Bank completed the acquisition of Equity Interests in a **Diversified Aviation Portfolio** Comprising **18 aircraft**

Lesha Bank through its Lesha Aviation Fund, successfully completed the acquisition of equity interests in a diversified aviation **portfolio comprising 18 aircraft.**

Lesha Bank and Global Infrastructure Partners, a part of BlackRock, both active institutional investors in global infrastructure, **signed MOU to strengthen the strategic partnership.**



Lesha Bank and Avolon signed agreement for the sale and purchase of a portfolio of 33 aircraft. Comprises a diversified portfolio of commercial aircraft on lease to 25 airlines globally.



DISCLAIMER

The information contained in this brochure is strictly confidential and intended for the sole consumption of its intended recipient. The information contained herein is strictly intended for providing general updates and information, it does not constitute a sale or offer of investment products, neither does it constitute as an investment advice and shall not be a reliable guide to future performance. The recipient is cautioned from making investment decisions based on this information and is required to obtain independent investment and legal advice from a licensed financial/investment advisor/counsel.

Certain information set forth in this brochure contains “forward-looking information”, including “future-oriented financial information” and “financial outlook”, under applicable laws (collectively referred to herein as Forward-looking Statements or Statements). Except for statements of historical fact, the information contained herein constitutes Forward-looking Statements and may include, but is not limited to, the (i) projected financial performance of the investment; (ii) completion of, and the use of proceeds from, the sale of the shares when completed; (iii) the expected development of the investment, related business activities, projects, and joint ventures; (iv) execution of the investment’s objectives and growth strategy, and global growth outlook; (v) updates and developments relating to third-party financing for the investment; (vi) completion of the investment’s activities that are currently underway, in development or other-

wise under consideration; (vii) future liquidity, working capital, and capital requirements.

Forward-looking statements are provided to allow current and potential investors the opportunity to understand management’s demonstration and opinions in respect of the future of this investment so that they may use such beliefs and opinions as one factor in evaluating an investment and shall not be a reliable guide to the future performance of this investment.

These statements are not guarantees of future performance and undue reliance should not be placed on them. Such Forward-looking Statements necessarily involve known and unknown risks and uncertainties, which may cause actual performance and financial results in future periods to differ materially from any projections of future performance or result expressed or implied by such Forward looking Statements.

Although Forward-looking Statements contained in this brochure are based upon what management believes are reasonable assumptions in accordance with the information provided by the target investment, there can be no assurance that Forward-looking Statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. The Bank undertakes no obligation to update

Forward-looking Statements if circumstances or management’s estimates or opinions should change except as required by applicable relevant laws. The reader is cautioned not to place undue reliance on Forward-looking Statements.

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Lesha Bank LLC (Public) is a Shari'a-compliant bank authorized by QFCRA under license No. 00091 and listed on the Qatar Stock Exchange (QSE: QFBQ)

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